School of Forest Resources Program Evaluation Narrative

Established in 1907 as one of the oldest units on the University of Washington (UW) campus and one of the original natural resource programs in the country, our vision is to provide world class, internationally recognized knowledge and leadership for environmental and natural resource issues. We became a founding unit in the UW’s College of the Environment (CoEnv) in 2009. Our graduate programs in forest science were rated by our peers among the top three programs in the U.S. in a report released in October 2010 by the National Research Council.

Our area of investigation and discovery—the key principles and processes that explain the behavior and interaction of biotic and social systems along gradients from highly to minimally impacted ecosystems—fills a major gap in the offerings of other UW units, which emphasize smaller scales of biotic function or broader scales of societal behavior. We use an interdisciplinary approach to study human-influenced natural resource and environmental systems to answer questions about how individual organisms and biotic systems respond to perturbations and stresses imposed by human activities as well as effects of the environment on humans. This knowledge enables the design of methods for the conservation, restoration, and sustainable use of natural resources and is critical for environmental decision-making.

Our programs focus on the integrating theme of sustainability in natural and managed environments that include wilderness and park-like ecosystems, intensively managed planted forests, and urban landscapes. Our physical location provides a diverse, ready-made laboratory—marine and wetland systems, riparian watersheds, large forested stands at multiple elevations, urban-rural interface zones, and agricultural areas, all within a few hours’ drive or less. These include privately managed forests and farms and publicly managed wildlands and natural areas, and range in scale from large corporate timberlands to small non-industrial private lands, from national forests and parks to municipal green spaces. Our urban location allows us to explore challenges that include land conversion, human exposure to wildfires and wildlife, biodiversity loss and the spread of invasive species, and the need for sustainable production and use of natural resources.

We hold competitive advantages in the three core components of our mission: education, research, and public engagement. Our educational curricula offer high quality field, laboratory, and classroom instruction incorporating hands-on learning and real-life problem solving with an interdisciplinary focus at multiple scales that include urban to wildland environmental gradients and local to global settings. Our research initiatives focus on innovative and real-world problem solving in a comprehensive range of environmental and natural resources and products arenas and are enhanced by access to cutting edge laboratories; field sites at multiple scales and local to global settings; and collaboration with multiple stakeholders. Our public engagement programs connect a diverse public with science, provide value to governmental, tribal, nonprofit, and private entities; and build bridges between the UW and the community.

Within this physical location and academic niche, strategically managing our competitive advantages, we have ensured that:

**Our faculty engage in teaching and research of regional and global importance.** Much research centers on the Pacific Northwest, but work is also underway in more than a dozen foreign countries. Our faculty are widely recognized for their work in forest genetics, forest nutrition, canopy studies, wildfire ecology, wildlife science, urban plant physiology, ecological regeneration, invasive species, land use planning, environmental policy, bioresource science, and health and environment interactions. Our school is organized into a single faculty, which meets and deliberates as a whole, providing the interdisciplinary focus critical to study of the economic, ecological, and social bases of sustainability.

**Our students excel in an environment of high quality, problem-based, interdisciplinary inquiry.** We offer undergraduate programs in bioresource science and engineering (ABET accredited), and environmental science and resource management. Graduate study areas include environmental horticulture and urban forestry, forest ecology, forest soils, forest systems and bioenergy, bioresource science and engineering, restoration ecology and environmental horticulture, social sciences, sustainable forest management (SAF accredited), and wildlife science. We have the only paper science program west of the Mississippi, and the only program in the state to offer a BS in forestry and PhD degrees in forest or other related natural resources fields. Our graduate and undergraduate students benefit from a notably robust scholarship program.

**Our graduates lead in natural resources and public and private land management throughout the state, the region, and the world.** The management of natural resources for products and environmental services is vital to political, social, and economic decisions made every day by leaders and citizens and is a key element in our state and regional economy. Alumni examples throughout our 100+ year history include internationally recognized pioneers in forest genetics, forest soils, forest canopy studies, wildfire ecology, wildlife science, recreation and interpretation, natural area conservation, and natural products chemistry. Our alumni hold positions of leadership throughout Washington State in public agencies dealing with wildlife, conservation, urban forestry, and parks and recreation; in environmental organizations; and in the forest products and horticulture industries. They hold leadership positions in federal agencies, national and international NGOs, public
gardens, and consulting firms. As faculty in universities throughout the world, our graduates are educating the next generation of environmental leaders.

We are committed to sustaining these high levels of excellence for generations to come, aided by key institutional capabilities and management practices:

**Strategic planning.** Since 1996, our faculty, students, and staff have collectively updated strategic goals and objectives every three years and consistently monitored their progress. This process has successfully guided a major transformation of our undergraduate curricula and the recruitment and hiring of 14 faculty members since 2006. As a result, enrollment is increasing, and we have an excellent chance of reaching our benchmark of 300 undergraduates and 200 graduate students by Autumn 2011. Our new faculty cohort, bringing disciplinary expertise in remote sensing, natural resource informatics and economics, quantitative landscape ecology, bioresource science, natural products chemistry, ecological restoration, and plant physiology, is making impressive contributions to our sponsored research and education programs.

**Field site resources.** We benefit from excellent field resources, including the UW Botanic Gardens, with its public engagement, teaching, and research activities, the Washington Park Arboretum’s internationally significant plant collections, and the Union Bay Natural Area’s contributions to the tri-campus UW Restoration Ecology Network; the C. L. Pack Experimental Forest, researching and demonstrating the concepts of sustainable forestry; and the long term research and monitoring capabilities at the Wind River Canopy Crane Research Facility and the Stand Management Cooperative’s installations that represent a wide range of site conditions and geographic areas.

**Donor support.** We have longstanding significant endowment and other donor support that includes endowed faculty and student scholarship/fellowship support and discretionary funding. We partner with the Washington Pulp and Paper Foundation to provide significant support for our Bioresource Science and Engineering curriculum, and with the Arboretum Foundation to provide support for the Washington Park Arboretum.

**Partnerships and collaboration.** Our partnerships include formal interdisciplinary links across campus as well as collaborations with academic institutions, federal, state, and local governments, industry, and tribal entities. We sponsor joint and adjunct faculty within CoEnv and with other UW units, and affiliate faculty from a wide range of external public and private agencies and organizations. We house and provide faculty appointments for USDA Forest Service, US Geological Survey, National Park Service, and Washington State University personnel.

**Consultation with constituents.** We rely on consultation with external constituents, including a broad-based Visiting Committee to gain “real world” perspectives. Through them we remain mindful that forests are now as important to Washington State as they were when we were founded. The state’s forested lands support a large industry providing employment in more than 50,000 direct jobs and many more indirect jobs, as well as providing products and services that include water, fisheries, wildlife, and recreation—all highly valued by society. Demand for these will intensify in the years ahead as our region gains population and continues to urbanize, and as more land is converted from forests to other uses. Our constituents consistently remind us of the need for professionals and scientists who can address these challenges.

A decade ago, an advisory committee appointed by the UW President and charged with charting directions for the future of the College of Forest Resources developed indicators of a “world class UW CFR”:

- Its undergraduate and graduate students meet market needs for economic, environmental, and social responsibility in fields related to forest resources and ecological sciences.
- The best academics in the field want to work and teach here.
- Standards for admission to its majors are high and admission is competitive.
- Collaborative problem solving, scientific research, and intellectual debate are centered here and are recognized nationally and internationally.
- Research grants support contemporary problem-solving at the leading edge.
- A full range of constituents demands its outreach services, high-quality graduates, and other products.
- Its undergraduate and graduate curricula are solidly linked to other UW core programs.
- Gifts and endowments liberally support its stature.

We have successfully demonstrated these indicators throughout our history and, with UW support, will continue to provide world class, internationally recognized knowledge and leadership for environmental and natural resource issues.
Examples of diverse public engagement include:

**UW Botanic Gardens**
Visitors to UWBG annually (Admission is free): 320,000 (250,000 to the Arboretum; 70,000 to the Center for Urban Horticulture), 98% are from Washington state.

**Elisabeth C. Miller Library:**
• Annual # of Visitors: 18,000
• Annual # of books loaned: 2,500
• Daily visitors to web site: 2,000
• Annual # of questions to Plant Answer Line: 5,500
• Library Tours (2008): 16 tour groups, 350 participants

**Outreach:**
• Households receiving E-Flora, UWBG’s monthly newsletter: 2,715
• Additional households receiving Arboretum Foundation publications: 2,200
• Volunteers: In 2008, 247 volunteers plus 15 volunteer groups contributed 12,122 hours.
• Arboretum Foundation volunteers: 929 plus 36 groups contributed 29,984 hours (9/15/06 – 12/15/08).
• Alliances and Partner Organizations: 96

**UWBG Educational Programs:** 11,240 people participate annually
• Youth Saplings School Programs - 170 programs; 5,133 participants
• Youth Explorer Pack Program - 54 pack rentals; 1,066 participants
• Youth Summer Day Camp - 4 sessions; 95 participants
• Adult Public Programs - 43 programs; 985 participants
• Adult Professional Programs - 6 programs; 427 participants
• Adult Washington Park Arboretum Tours - 55 tours; 1,081 participants
• Adult Center for Urban Horticulture Tours - 102 tours; 3205 participants

**Northwest Environmental Forum**
**Participants:**
American Forest Resource Council  
ARC Consultants  
Audubon Washington  
Cascade Land Conservancy  
Columbia Land Trust  
Colville Confederated Tribes  
Conservation Northwest  
Cowlitz Ridge Tree Farm  
Ecotrust  
Evergreen Forest Trust  
Family Forest Foundation  
Forest Capital Partners  
Forest Legacy Investments  
Forestpark Lands  
Future Care  
Green Crow Corporation  
Green Crow Management Services  
Green Diamond Resource Company  
Hancock Forest Management  
Hancock Timber Resource Group  
International Forestry Consultants, Inc.  
Janet Wainright Public Relations  
King Co. Dept. of Natural Res. & Parks  
Lanoga Corporation  
Longview Fibre Company  
Lumbermens  
Makah Tribal Forestry  
Mason, Bruce & Girard  
Merrill & Ring  
Mt. Baker-Snoqualmie National Forest  
Mountains to Sound Greenway Trust  
Murray Pacific Corporation  
NACAA’N  
NW Indian Fisheries Commission  
NW Natural Resource Group  
Okanogan County  
Olympic Resource Management  
Pierce County Planning & Land Services  
Port Blakely Tree Farms  
Preston Gates & Ellis LLP  
Pro-Build Holdings  
Quinault Indian Nation  
R&A Investment Forestry  
Rayonier  
Seattle Audubon  
Seattle NW Securities Corporation  
Sierra Pacific Industries  
Skagit County Planning & Land Services  
Skagitians to Preserve Farmland  
Snohomish County Planning & Dev. Svcs.  
Squaxin Island Tribe  
The Bullitt Foundation  
The Campbell Group  
The Nature Conservancy of Washington  
The Pacific Forest Trust  
The Trust for Public Land  
The Tulalip Tribes  
Trillium Corporation  
UW School of Forest Resources  
UW News and Information  
UW Olympic Natural Resources Center  
USFS Pacific NW Research Station  
USFS Pacific Wildland Fire Science Lab  
USFS Region 6  
WA Biodiversity Council  
WA Department of Fish & Wildlife  
WA Environmental Council  
WA Farm Forestry Association  
WA Forest Law Center  
WA Forest Protection Association  
WA Hardwood Commission  
WA Association of Counties  
WA Conservation Commission  
WA Dept of Comm., Trade & Econ Dev.  
WA Department of Ecology  
WA Department of Natural Resources  
WA Department of Revenue  
WA House of Representatives  
WA Superintendent of Public Instruction  
WA Office of the Governor  
WA School Directors Association  
WA Senate  
Washington State University  
West Fork Timber Company  
Western Hardwood Association  
Weyerhaeuser Company  
Weyerhaeuser Family Foundation  
Weyerhaeuser Real Estate Develop. Co.  
Whatcom Land Trust  
Williamson Consulting  
Yakama Indian Nation
Examples of current international initiatives:
Wildland fuel and fire management, includes Canada and Mexico (Research Associate Professor Ernesto Alvarado)
Grasslands restoration research, Uruguay (Assistant Professor Jon Bakker)
UW Engineers Without Borders faculty advisor, Bolivia (Professor Susan Bolton)
Work with UW Department of Global Health on AIDS and the environment, Kenya (Professor Susan Bolton)
International trade in forest products, China and Japan (Professor Ivan Eastin)
Work with Helsinki University of Technology on lignin chemistry, Finland (Professor Rick Gustafson)
Forest ecosystem response to climate change, Korea (Assistant Professor Soo-Hyung Kim)
Species representivity in natural areas, Canada (Associate Professor Josh Lawler)
Natural History of Costa Rica UW Study Abroad, Costa Rica (Professor John Marzluff)
British Columbia carbon accounting, Canada (Professor John Perez-Garcia)
Work with Humboldt University on urban ecology, Germany (Professor Clare Ryan)
Ecosystem services auction mechanism, New Zealand (Assistant Professor Sandor Toth)

Examples of international and national faculty awards:
Professor Jim Agee, Association for Fire Ecology’s 2009 Harold Biswell Lifetime Achievement Award
Professor Susan Bolton, co-recipient of national Engineers Without Borders’ Humanitarian Award of the Year, 2008
Research Associate Professor Sally Brown, EPA’s National Clean Water Recognition Award, 2008
Professor Jerry Franklin, Heinz Award for the Environment, 2005 and Society for Conservation Biology’s LaRoe Award, 2004
Professor Dave Peterson - contributor to Intergovernmental Panel on Climate Change (co-recipient of 2007 Nobel Peace Prize), and 2005 Scientific Achievement Award from the International Union of Forest Research Organizations (IUFRO)
Professor Sarah Reichard, American Public Garden Association's Professional Citation Award, 2006
Emeritus Professor Richard Taber, 2008 Aldo Leopold Memorial Award

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<th>Scholarship Fund Distribution for 2010-11</th>
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<tr>
<td><strong>Graduate</strong></td>
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<tr>
<td>Policy: 80% of available grad funds</td>
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<tr>
<td>$221,703</td>
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<td>8 3-quarter RA equivalent awards* @ $26,439</td>
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<td>(est.) at pre-master level</td>
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<tr>
<td>+ 1 GSFE (2 qtrs only)</td>
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<td>+ 1 GOP</td>
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<td>+ ARCS</td>
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<tr>
<td>Plus 15 qtrs Intern’s tuition waivers</td>
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<tr>
<td>Offers made: 11 (1 over available funds)</td>
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<tr>
<td>Offers accepted: 5</td>
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<tr>
<td>Actuals:</td>
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<tr>
<td>*GSFE (2 qtrs only) = Nathan Johnson (Forest Ecology/Edmonds; RA for 3rd quarter)</td>
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<tr>
<td>*GSF/ARCS = Diana Metri (Social Sci/Bradley)</td>
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<tr>
<td>*Linda Uveda (Kmbloch) (Wildlife/Wrindg)</td>
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<tr>
<td>*Kelley Markiewski (Forest Ecology/Peterson)</td>
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<td>*Cynthia Herbolson (PCM/Eastin)</td>
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<tr>
<td>Declines: Anderson (Soils/Tabowsk), Doyle (BSE/Gustafson; McCullough (Social Sci/Bradley); Feilise (REBH/Kim); Lawrence (SRM/Moskal); Rutler (SRM/Tobin)</td>
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<td>ITWS’s used: 12</td>
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<p>| Continuing                                |
|                                           |
| Policy: 20% of available grad funds       |
| $55,426                                   |
| 14 one-quarter in-state full tuition awards* @ $3,934 (est.) |
|                                           |
| Major/Option                              |</p>
<table>
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<tr>
<th>Students Requested</th>
<th>Students Provided</th>
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<tbody>
<tr>
<td>Math</td>
<td>3</td>
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<tr>
<td>Soc Sci</td>
<td>3</td>
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<tr>
<td>Fire Ecol</td>
<td>3</td>
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<tr>
<td>Forest Ecol</td>
<td>3</td>
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<tr>
<td>For Surv. &amp; Forst.</td>
<td>3</td>
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<tr>
<td>Livestock Mgmt</td>
<td>4</td>
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<tr>
<td>Restoration Ecol</td>
<td>4</td>
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<tr>
<td>Forest Mgmt</td>
<td>5</td>
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<tr>
<td>Emergency</td>
<td>1</td>
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<tr>
<th>Undergraduate</th>
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<tr>
<td>Policy: 60% of available undergrad funds</td>
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<tr>
<td>$8,460 (est.)</td>
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<tr>
<td>12 three-quarter in-state full tuition awards* @ $8,460 (est.)</td>
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<td>Area</td>
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<tr>
<td>BSE</td>
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<tr>
<td>Restoration Ecol</td>
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<td>BSE</td>
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</table>

<p>| Policy: 40% of available undergrad funds |
| $2,820 (est.)                             |
| 24 one-quarter in-state full tuition awards* @ $2,820 (est.) |
|                                           |
| Major/Option                              |</p>
<table>
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<tr>
<th>Students Requested</th>
<th>Students Provided</th>
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<tr>
<td>BSE</td>
<td>14</td>
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<tr>
<td>Wildlife Mgmt</td>
<td>6</td>
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<tr>
<td>Landscape Ecol/Con</td>
<td>2</td>
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<tr>
<td>For Surv. &amp; Forst.</td>
<td>3</td>
</tr>
<tr>
<td>Emergency</td>
<td>1</td>
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* NOTE: Donor restrictions could limit how many awards actually made. Restrictions can relate to class (grad/undergrad; upper/lower-division); program; merit and/or need. If need is a requirement of the fund, the recipient, per federal guidelines, must be formally declared “needy” by the UW Financial Aid office.

To facilitate the process of matching awards appropriately to funds, the committee should (1) prioritize its award decisions and (2) note cases where an award should not be given.
Examples of alumni in leadership positions

**Washington State**
Michelle Connor (MS 2001), Vice President, Cascade Land Conservancy’s Cascade Agenda
Kaleen Cottingham (BS 1979), Director, Washington State Recreation and Conservation Office
Peter Farnum (PhD 1977), Vice President for Forestry and Raw Materials Research and Development, Weyerhaeuser Company
Lisa Graumlich (PhD 1985), Dean, University of Washington College of the Environment
Rebecca Heath (MS 1980), Forest Supervisor, USDA Forest Service, Okanogan-Wenatchee National Forest
Dan Hinkley (MS 1985), internationally known horticulturist and plant explorer
Mark Mead (BS 1987), Urban Forester, City of Seattle
Nalini Nadkarni (PhD 1983), Faculty, The Evergreen State College, international leader in forest canopy research
Craig Partridge (MS 1981, BS 1972), Director of Public Policy, Washington Department of Natural Resources.
Cassie Phillips (BS 1976), Vice President for Sustainable Forests and Products, Weyerhaeuser Company
Robert Pyle (MS 1973), author, lecturer, conservationist, founder of Xerces Society for Invertebrate Conservation
Phil Rigdon (BS 1996), Deputy Director, Yakama Nation Department of Natural Resources.
Court Stanley (BS 1983), President, Port Blakely Tree Farms

**National and international**
Stephen Amstrup (BS 1972), led USGS polar bear studies, now Senior Scientist, Polar Bear Bears International
Ann Forest Burns (BS 1971), Vice President, American Forest Resources Council
Vicki Christiansen (BS 1983), Deputy Director, USDA Forest Service Fire and Aviation Management
David Catlin (MS 1982), Director for Field Support, National Audubon Society
Eric Dinerstein (PhD 1983, MS 1979), Chief Scientist and Vice President for Science, World Wildlife Fund
Holly Dublin (MS 1980), Sr. Advisor/Conservationist for Wildlife Conservation Society and Internat’l Union for Conservation of Nature
Perry Gayaldo (PhD 2002, MS 1996), Deputy Chief, NOAA Habitat Restoration Division
Jeanette Gurung (MS 1985), Founder/Director of Women Organizing for Change in Agriculture and Natural Resource Mgmt.
Gary Hartshorn (PhD 1972), President/CEO, World Forestry Center
Roger Hoesterey (BS 1980), Vice President/Northwest and Rocky Mountain Regional Director, Trust for Public Land
Joel Holtrop (MS 1982), Deputy Chief, USDA Forest Service National Forest System
Gary Machlis (MS 1975), Science Advisor to the National Park Service and Professor, University of Idaho
Paul Mathews (BS 1974), Founder/CEO, Ecosign, planner and designer of environmentally sensitive mountain resorts worldwide
Scot Medbury (MS 1990), President, Brooklyn Botanic Garden
Dawn Neuman (PhD 1980), Provost and Vice President for Academic Affairs, California State University, Channel Islands.
Chris Servheen (MS 1974), USDI Fish & Wildlife Service grizzly bear recovery coordinator
Lhakpa Sherpa (PhD 1999, MS 1988), Co-director of the Himalayan Program for The Mountain Institute; first person from Sherpa community to receive a doctorate

Over its 100+ year history, UW forestry alumni have also included the “father of Filipino forestry” (Florenceo Tamesis, MS 1923, BS 1922); recreation and interpretation pioneers (C. Frank Brockman, MS 1931 and Grant Sharpe, PhD 1956, MS 1951); U.S. Forest Service national leadership (Associate Chief Arthur Greeley, BS 1934; Deputy Chief Marion Nelson, BS 1935; Director of Fire and Aviation Management Jerry Williams, MS 1978 ); Seattle philanthropist and funder of the Pilchuck Glass School (John Hauberg, Jr., BS 1949); USDA’s Director of Sustainable Development (Adela Backiel, BS 1974); leading experts in silviculture (John Helms PhD 1960) and park and protected areas management (Kenton Miller, MS 1963, BS 1962); Head of Forestry for United Nations FAO (Marco Flores Roda, PhD 1980); Senior Vice President and General Manager for Boise Cascade (Miles Hewitt, BS 1982); inventor of innovative techniques now standard practice in modern plant physiology research (Robert Teskey, PhD 1982 and Distinguished Research Professor at the University of Georgia); and current department chairs/heads in natural resource/forestry schools/colleges: Kevin Cole, MS 1981, Grand Valley State College Department of Geology; Marianne Krasney, PhD 1986, MS 1982, Cornell University Department of Natural Resources; Bruce Larson, PhD 1982, University of British Columbia Department of Forest Resources Management; Thomas Maness, PhD 1981, Oregon State University Department of Forest Engineering, Resources, and Management; Bruce Manley, PhD 1981, University of Canterbury New Zealand School of Forestry; Jai-Chyi Pei, MS 1986, National Pingtung University of Science and Technology Department of Wildlife Conservation; and Edward Udd, BS 1979, Radford University Department of Recreation, Parks, and Tourism.
vi Donor Support

Endowment and Current Use Fund Support

- Private gifts FY 10 (July 1, 2009 – June 30, 2010) = $2,027,002
- Current value of SFR endowments = $26,009,484 (as of 10/31/10 quarterly report)
- Number of endowed funds = 88 (as of 10/31/10 quarterly report)
  - Endowed funds include 2 chairs, 8 professorships, 45 undergraduate scholarship/student support funds, 16 graduate student fellowship/student support funds, and program and institutional support across all programs and facilities.
- SFR endowment distributions = $1,012,101 (as of 10/31/10 quarterly report)

vii Advisory Committee Membership

Della Balick, President, Arboretum Foundation
James Dooley, President and CEO, Silverbrook, Ltd., Forest Concepts LLC
Mark Doumit, Executive Director, Washington Forest Protection Association
Gene Duvernoy, President, Cascade Land Conservancy
Bov Eav, Station Director, USDA Forest Service Pacific NW Research Station
Ara Erickson, President UW Forest Resources Alumni Association and Green Cities Director, Cascade Land Conservancy
Maureen Frisch, Vice President, Public Affairs and Human Resources, Simpson Investment Company
Peter Goldmark, Washington State Commissioner of Public Lands
Roger Hoesterey, NW Regional Director, Trust for Public Lands
John Johnston, Bancroft Buckley Johnston & Serres LLP
Alina Niklison, Major Gifts Officer, College of the Environment
Cassie Phillips, Vice President for Sustainable Forestry, Weyerhaeuser Company
Phil Rigdon, Deputy Director, Yakama Nation Natural Resources
Court Stanley, President, Port Blakely Tree Farms
Richard Stroble, President and CEO, Merrill and Ring, Inc. 12/15/2011
Janet Wainwright, President and CEO, Janet Wainwright Public Relations, Inc.
Tom Wolford, Executive Director, Washington Pulp and Paper Foundation