I am proud to present this snapshot of 1997-98 at the University of Washington's College of Forest Resources. The College is dedicated to generating and disseminating knowledge for the stewardship of natural and managed environments and the use of their products and services through teaching, research, and professional and public outreach. Although we continually strive to accomplish more, I am pleased to report that during the past year we have fulfilled our mission well.

The College of Forest Resources holds a position of national and international leadership in both instruction and research. The most recent Gourman Report rates the College as having the number one graduate and the seventh best undergraduate forestry programs in the nation. The College has the only paper science program west of the Mississippi, the leading urban horticulture program in the nation, and is the only program in the state to offer a Ph.D. in forestry. Our location in one of the world's largest forest regions provides unique opportunities for field classes and research, hands-on management of forested lands, exposure to wood-based industries, and awareness of resource use issues. Our urban setting places us at the crossroads of balancing the legacy of nature with the diverse needs of humanity.

Forests, the forest products industry, and the environmental values of the forest resource are fundamental to the economic and social fabric of the Pacific Northwest. Washington State is endowed with some of the most productive forests in the world. Approximately half of the state's area, or 20.4 million acres, is classed as forestland. The ownership pattern is diverse: 44% national forests; 36% forest industry and other private holdings; and 20% state, other public, and Native American tribal holdings. Over five million of these acres are classified as national parks, wilderness, natural areas, and preserves. Over 18 million acres are commercial forests. These lands contribute $10 billion in annual business income and employment in more than 50,000 direct jobs, with approximately three times that many indirect jobs, or about 8% of Washington's employment.

Forestlands also provide a multitude of products and services in addition to wood. Water, fisheries, wildlife, and recreational opportunities are resources widely valued by society; collectively, these are the most significant values of forests for many of the state's residents and rival timber in their contributions to the economy. One of the challenges facing forest resource managers, ecologists, and engineers is how to produce timber products at competitive costs while at the same time providing soil, water, fish, and wildlife resources.

Within this setting, the College of Forest Resources, founded in 1907, serves the citizens of the state by training future managers and scientists in the many biological, physical, economic, and human dimensions of forest management, protection, and utilization. The College updates practicing managers and scientists in the latest issues and technology and develops new knowledge about trees, fish, water, wildlife, recreation, and their relationships. The College provides information and advice on forest resource and horticulture topics and addresses issues in international trade in forest products and global forest conservation and development for a broad array of constituents.

Since its beginnings, the College has been an innovative contributor to the base of knowledge collectively known as forestry and has developed unique strengths for exploring complex, long-term natural resource issues. Through new areas of research undertaken by College faculty and students, and through the rigorous preparation of its students, the College strives to advance the frontiers of knowledge.
Fiscal Year 1998 Expenditures

For Instruction, Research, and Other Academic Programs

External grant and contract funding contributed an additional $959,719 to UW indirect costs.

<table>
<thead>
<tr>
<th></th>
<th>Internal Funds</th>
<th>External Funds</th>
<th>Total Support</th>
<th>Percent External</th>
</tr>
</thead>
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<tr>
<td>University of Washington</td>
<td>$343,291,784</td>
<td>$463,547,324</td>
<td>$806,839,108</td>
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<tr>
<td>College of Forest Resources</td>
<td>$6,038,760</td>
<td>$6,337,129</td>
<td>$12,375,889</td>
<td>51%</td>
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FY97 $6,990,395
FY96 $7,221,056
FY95 $9,095,268
FY94 $6,658,439

Highlights for 1997-1998 include:

• new endowments for scholarships, professorships, graduate programs, and an unrestricted fund, all made possible by gifts from generous donors
• new gift funds totaling $1,513,313
• new grant and contract awards totaling $6,633,093
• development of strategic themes to guide the College’s future programmatic directions: (1) Sustainable Forest Enterprises and (2) Land and Ecosystem Management in an Urbanizing World
• hiring of new faculty: Dr. Linda Chalker-Scott, Landscape Plant Science and Management; Dr. John Marzluff, Wildlife Science; Dr. Robert Northey, Paper Science and Engineering; Dr. Clare Ryan, Forest Resources Policy and Law
• completion of initial master plan for Washington Park Arboretum revitalization
• development of Outreach Director position and the hiring of Kelley M. Duffield to fill the position
• rejuvenation of the Center for Streamside Studies under its Interim Director and now Director Dr. Susan Bolton
• development of a Private Forests Forum that includes our College and Washington State University’s Department of Natural Resource Sciences
• award of University’s Tools for Transformation funding to two College projects: the interdisciplinary Renewable Resources Sciences program, and Management and Engineering curriculum transformation

Targets for 1998-1999 include:

• review and revise undergraduate curricula and graduate programs
• adopt and adapt new technologies to our needs and benefit
• increase enrollment and student credit hours
• compete well in the University’s Initiative Fund awards
• achieve success in the competitive research environment
• improve visibility of the College of Forest Resources among key constituencies
• meet 1998-99 critical objectives for the Washington Park Arboretum
• development and implement meaningful programs of recognition
• develop an understanding of and commitment to accountability
• simplify and clarify organization and administrative processes
• increase level of unrestricted gift funds

Our success during the past year was a result of hard work on the part of dedicated faculty, staff, students, colleagues, and friends. We have every reason to be confident that the coming year will bring a renewed commitment to the challenges and opportunities that lie ahead.